

SECRET

NPIC/TSG/RED/SDB-042-70
25 September 1970

MEMORANDUM FOR THE RECORD

25X1 SUBJECT: Meeting with [] Personnel
Concerning Delivery Slippage of 1540 Light Tables

25X1 1. [] personnel requested a
meeting on 15 September 1970 to discuss new scheduling for
the delivery of the production units of the 1540 Light Tables.

25X1 []

25X1 2. The discussion was opened with prefatory remarks by
[] He stated that delivery of the first table was
slipping some three weeks, from the week of 5 October to the
week of 26 October 1970. This had no impact on the overall
program, only on the first few units.

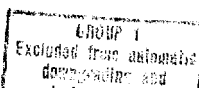
25X1 3. [] interposed and asked why it does not
have an impact. This appears to be a bad sign for the
future - is this an omen. He stressed that the schedule was
sacrosanct, and there was to be no relaxation of the schedule.

25X1 4. [] was to describe
and explain in detail the reasons for and the meaning of the
slippage. [] would explain in a satisfactory manner.

25X1 5. [] inquired if [] had received the new
schedule for the delivery of those tables after the initial
145 scheduled for delivery before 1 January 1971. []
25X1 replied that [] had received the document, and that the
question needed discussion.

25X1 6. [] then described the meaning and reasons
for the slippage. The main reason was supplier lead time.
For instance, castings that were originally quoted for de-
25X1 livery in 4-6 weeks, actually are requiring 6-8 weeks deliv-
ery, and [] was forced to reject and return some tooling
that had been delivered by a supplier. The tight delivery
schedule for the first unit necessarily had to be passed on
to the suppliers and this was proving to be the problem. []

SECRET



Declass Review by NIMA/DOD

SECRET

SUBJECT: Meeting with [] Personnel
Concerning Delivery Slippage of 1540 Light Tables

was doing everything possible to stay on schedule. Modifications to the building were completed. Parts were being received daily but some others were late. One of the things being done was to start the second shift earlier than planned.

7. Following this, there was a general discussion on delivery problems. The question was raised as to how [] arrived at the 28 October date for delivery of the first production table. [] replied that the date resulted from an assessment of the present inputs from suppliers, which indicated a 2-to-3 week slip in the original schedule. This estimate is, of course, subject to the accuracy of the statements made by the suppliers. [] further stated that the original production rate of 15 units per month planned for final assembly on the first shift with subassembly on the second shift. To meet the 20 units per month production rate, both final assembly and subassembly will be done on the second shift. Overtime is possible on Saturday as well as the possibility of adding a third shift, although this they would like to avoid if possible.

8. [] asked if any problems other than with suppliers were apparent. [] replied that to his knowledge there were none. All orders had been placed, all drawings and design have been completed. Delivery was the problem.

9. [] stated that [] will take the risk of continuing production during the ten-day period of testing and evaluation. They are taking the position that the first table will meet all specs and will be acceptable, and all succeeding tables will also be acceptable. The first table is to be shipped by air immediately following the preacceptance at []. It is planned to have a maintenance shop in the area, and that the effort is to be given maximum support. A [] is to be the local tech rep for these tables. Proper clearances for [] are nearly completed.

10. [] asked that since the schedule was vulnerable to suppliers, if any means of prodding these people were possible. [] replied that there were no penalties possible with which to push the suppliers. However, [] people had been specifically detailed to work on the problem and press as much as possible.

SECRET

SECRET

SUBJECT: Meeting with [redacted] Personnel
Concerning Delivery Slippage of 1540 Light Tables

25X1 11. [redacted] had previous experience
with, or any reliability factor on, these vendors. Mr.
25X1 [redacted] replied that their past performance had been good.
If trouble develops, second, or even third sources of supply
25X1 were possible. Also a third shift was possible. [redacted]
25X1 stated that [redacted] realizes that the monkey is on their back to
produce, and he feels confident that the schedule will be
kept. [redacted] stated that [redacted] must alert us to the first
inkling of any further problems in delivery.

25X1 12. [redacted] questioned if the new schedule pre-
sented any problems to the operation people. [redacted]
25X1 none. [redacted] none, but expressed concern as to what
25X1 problems would be caused by any required fixes to the de-
livered tables. [redacted] stated that the new schedule
places an extra load on T&E, but he felt ESD could handle
the problem.

25X1 13. [redacted] raised the problem of provisioning spare
parts for maintenance of the table. [redacted] will produce a re-
commended spare parts list. [redacted] suggested careful
consideration of the level of provisioning necessary to main-
tain the tables for the next year during the 6-month warranty
period. Experience is necessary to know exactly what to pro-
vision.

25X1 14. All present were asked if there were any further
questions or remarks; [redacted] PPBS, being directly ques-
tioned. With no further questions or remarks, the meeting
was adjourned.

25X1 15. [redacted] ESD, and RED personnel continued with a more
detailed discussion concerning provisioning and scheduling.

[redacted]
Project Monitor

Distribution:

Original - Route & File

1 - RED/SDB/Chrono

25X1 NPIC/TSG/RED/SDB/[redacted] 25 Sept. 70

SECRET